### Section A. University-controlled entities

(Entities with no anticipated termination date. University of Melbourne appointments to boards of its controlled entities are covered by its Directors and Officers’ Liability Policy.)

<table>
<thead>
<tr>
<th>Entity</th>
<th>Principal objectives</th>
<th>Members of University staff or Council serving as directors or officers</th>
<th>Other University appointees serving as directors or officers</th>
<th>Level of financial risk</th>
<th>Level of reputational risk</th>
</tr>
</thead>
</table>
| Australia India Institute Private Limited | To provide programs on public health, energy, food, security skills and higher education, including support to young professionals, establishing leadership programs, and facilitating research partnerships | Professor Karen Day  
Professor Craig Jeffrey  
Mr Allan Tait | Mr Robert Johanson  
(Chair)  
Professor Amitabh Mattoo | Low | Low |
| Australian Music Examinations Board (Vic) Ltd | To promote music, music education and the appreciation of music  
Achieved primarily by organising, supervising and conducting music examinations | Dr Joel Brennan  
(Deputy Chair)  
Professor Barry Conyngham AM (Chair)  
Ms Leanne Fisher  
(Company Secretary)  
Ms Colleen Pearson  
Professor Susan Wright | Ms Elizabeth Mitchell  
Ms Alison Sewell | Low | Low |
| Australian National Academy of Music Ltd and its subsidiary ANAM Foundation Ltd* | To be a national institution, celebrated for the achievements of our musicians and alumni, and regarded as one of the world’s premiere classical music performance preparation institutions | Mr Nick Bailey  
(Company Secretary)  
Mr Adrian Collette  
(Member Representative)  
Professor Barry Conyngham AM  
Mr John Daley | Ms Alison Beare  
Ms Janet Holmes à Court AC  
Mr Andrew McCalman  
Mr David Mackintosh  
Mr Ian McRae AO (Chair) | Low | Low |
| Goulburn Valley Equine Hospital Pty Ltd | To employ or engage services of legally qualified veterinary surgeons and to make available the services of veterinary surgeons to perform and render veterinary services  
To promote, subsidise and aid chemical, scientific, technical and industrial studies, research, investigation and invention | Professor John Fazakerley (Chair)  
Ms Lyn McColl | Mr Justin Hocking | Low | Low |
| Melbourne Business School Ltd (not a Corporations Act subsidiary) and its subsidiaries MBS Foundation Ltd and Mt Eliza Graduate School of Business and Government Limited | To undertake education of University graduates and others in management studies  
To conduct post-experience courses for practicing managers  
To conduct postgraduate research programs into management and related areas, and to promote, licence, develop and apply results of research activities | Professor Glyn Davis AC  
Professor Zeger Degraeve (Associate Professor)  
Douglas Dow  
Professor Paul Kofman  
Mr Marc Flipo (Company Secretary) | Mr Ross Barker (Chair)  
Mr Tony Burgess  
Dr Jacintha Kincaid Fairley  
Ms Jacqueline Hey  
Mr Dean Ireland  
Mr Robert Johanson  
Ms Antoinette Kimmitt  
Mr Cameron Leitch  
Ms Xiaoling Liu  
Mr Geoff Lord  
Mr Ari Mervis  
Mr Scott Tanner  
Mr Frank Zipfinger | Medium | Medium |

* Memorandum and Articles of Association have been amended to reflect that the University now has 50% control with the Commonwealth of Australia
<table>
<thead>
<tr>
<th>Entity</th>
<th>Principal objectives</th>
<th>Members of University staff or Council serving as directors or officers</th>
<th>Other University appointees serving as directors or officers</th>
<th>Level of financial risk</th>
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<tr>
<td>Melbourne Dental Clinic Ltd</td>
<td>To provide students with world-class clinical training as a core component of their studies. To provide continuing professional development training to persons working in the area of oral health and to facilitate research into oral health. To allow students to be exposed to direct patient contact in a private clinical environment.</td>
<td>Professor Beverley-Ann Biggs, Ms Leanne Fisher (Company Secretary), Mr Ian Marshman (Chair), Professor Mike Morgan, Professor Peter Parashos</td>
<td>Mr Timothy Hogan, Associate Professor John Matthews</td>
<td>Medium</td>
<td>Medium</td>
</tr>
<tr>
<td>Melbourne University Publishing Limited</td>
<td>To commission, receive, prepare, publish, distribute and license use of educational, literary and artistic work, audio, audio-visual material and computer software.</td>
<td>Professor Margaret Abernethy, Mr Allan Tait, Mr Richard Tegoni (Company Secretary), Professor Gillian Triggs, Professor Ian Young</td>
<td>Ms Louise Adler, AM, Mr Robert Carr, Mr Daniel Gorog, Mr Laurence Muller (Chair), Mr Tony Peake, Ms Jacyl Shaw</td>
<td>Low</td>
<td>Medium</td>
</tr>
<tr>
<td>MU Student Union Limited</td>
<td>To advance the educational experience of students of the University by providing amenities, services and facilities for the benefit of students.</td>
<td>Ms Elizabeth Capp, Ms Jill Carter, Dr Gioconda Di Lorenzo (Company Secretary), Ms Alex Lawlor, Mr Ross McPherson (Chair)</td>
<td>Mr Graham Dennehy,</td>
<td>Low</td>
<td>Low</td>
</tr>
<tr>
<td>Nossal Institute Limited</td>
<td>To undertake or provide research, development, education, training, consultancies or other activities in the medical or related areas. To provide facilities for study, research and education.</td>
<td>Ms Leanne Fisher (Company Secretary), Professor James McCluskey (Chair), Professor Barbara McPake, Mr Allan Tait</td>
<td></td>
<td>Medium</td>
<td>Low</td>
</tr>
<tr>
<td>UoM Commercial Ltd and its subsidiary UM Commercialisation Pty Ltd</td>
<td>To commercialise educational services.</td>
<td>Mr Doron Ben-Meir (Chair), Mr Greg Carter (Company Secretary), Professor Mark Considine, Professor James McCluskey, Professor Margaret Sheil, Mr Allan Tait</td>
<td>Mr Geoffrey Rees</td>
<td>Low</td>
<td>Low</td>
</tr>
<tr>
<td>UME LB Pte Ltd</td>
<td>To undertake University profiling, student recruitment, alumni support and donor relationship development.</td>
<td>Ms Carmel Murphy, Mr Alan Tait</td>
<td>Mr See Yong Beng</td>
<td>Low</td>
<td>Low</td>
</tr>
</tbody>
</table>
### Section B. Significant involvements with external corporations

(Appointments made by the University to boards of other corporations are covered by its Directors and Officers’ Liability Policy. As this section only lists ‘significant involvements,’ the University (and its controlled entities) is a member of other external corporations, details of which are maintained by the University Secretary.)

<table>
<thead>
<tr>
<th>Entity</th>
<th>Principal objectives</th>
<th>Members of University staff or Council serving as board members</th>
<th>Other University appointees serving as board members</th>
<th>Status – ongoing or anticipated termination date</th>
<th>Level of financial risk</th>
<th>Level of reputational risk</th>
</tr>
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<tbody>
<tr>
<td>Australian Synchrotron Holding Company Pty Ltd</td>
<td>To use accelerator technology to produce powerful source of light – x-rays and infrared radiation – a million times brighter than the sun. To enable science for the benefit of the community, by providing world-class synchrotron expertise and facilities.</td>
<td>N/A</td>
<td>N/A</td>
<td>Ongoing</td>
<td>Low</td>
<td>Low</td>
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<tr>
<td>Bio21</td>
<td>To develop and enhance reputation of Victoria as a leading academic centre for the advancement of knowledge in fundamental areas of biology, medicine, science and technology. In cooperation with other universities, educational and scientific institutions and other persons, to conduct world-class training, financially viable biotechnology research, and to facilitate development and commercialisation of the results of that research.</td>
<td>Mrs Sally Campbell, Professor David Copolov, Professor Jack Findlay, Professor Ian Gust (Chair), Professor Douglas Hilton, Professor Malcolm McConville, Professor Katherine McGrath, Professor Peter Rathjen, Dr Graeme Woodrow, Professor Jeffrey Zajac</td>
<td>N/A</td>
<td>Ongoing</td>
<td>Low</td>
<td>Low</td>
</tr>
<tr>
<td>UIIT Pty Ltd</td>
<td>To provide seed funding to further develop promising research outcomes. To assist with commercialisation of such research outcomes.</td>
<td>Mr Allan Tait</td>
<td>Professor Les Field, Professor Duncan Ivison, Mr David Miles AO (Chair), Mr Greg Pringle, Dr Jack Steele</td>
<td>Ongoing</td>
<td>Low</td>
<td>Low</td>
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<td>UniSeed Management Pty Ltd</td>
<td>To provide management services to UIIT Pty Ltd</td>
<td>Mr Allan Tait</td>
<td>N/A</td>
<td>Ongoing</td>
<td>Low</td>
<td>Low</td>
</tr>
<tr>
<td>Universitas 21 Equity Ltd</td>
<td>To hold part of the issued share capital of Universitas 21 Global</td>
<td>Mr Ian Marshman</td>
<td>N/A</td>
<td>Ongoing</td>
<td>Low</td>
<td>Low</td>
</tr>
<tr>
<td>Universitas 21 Global Pte Ltd (Joint venture between Universitas Equity and MULI (Mampal))</td>
<td>To be online graduate school that provides leading-edge access to educational programs designed to meet the needs of individuals and corporations in the information economy of the 21st century To build academic programs that incorporate the traditions and strengths of its founders and add the value of the internet as a powerful educational medium</td>
<td>Mr Ian Marshman</td>
<td>N/A</td>
<td>Ongoing</td>
<td>Low</td>
<td>Low</td>
</tr>
<tr>
<td>Universitas 21 LBG</td>
<td>To provide a pre-eminent brand for educational services supported by strong quality assurance framework To allow member universities to pursue significant global initiatives going beyond their individual capabilities</td>
<td>Professor Glyn Davis AC</td>
<td>N/A</td>
<td>Ongoing</td>
<td>Low</td>
<td>Low</td>
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